2015 Annual Report
National Science Communication Institute

Prepared and filed by Glenn Hampson
nSCI Executive Director
May 6, 2016
## Contents

Statement from the Executive Director .......................................................... Page 2  
Business Information ..................................................................................... 3  
2015 Summary of Activities ........................................................................ 3  
2016 Goals ..................................................................................................... 4  

**Annex 1:** Minutes from 2015 nSCI Board Meetings ................................. 5  
**Annex 2:** Open Science Initiative conference program ........................... 11  
**Annex 3:** 2015 Financials .......................................................................... 27
Statement from the Executive Director

As anticipated, the Open Scholarship Initiative project (OSI) was nSCI’s most significant undertaking by far in 2015. Lacking a paid staff to help with this, I took on the mantle of OSI’s program director and worked full-time on this effort between April and December (and continuing into 2016).

As will be detailed in the 2016 annual report, OSI is shaping up to be an important international presence in the effort to improve science communication. About 200 high-level delegates from around the world participated in this April 2016 event, representing 182 institutions. The OSI program is attached to this report for your reference.

As of the writing of this report, the “OSI Future” subgroup is currently engaged in thinking about where to go next with this effort. At the same time, the OSI2017 planning group is beginning to nail down the details for the next annual conference, which will mean another full year ahead of planning and recruitment, in addition to managing the rollout of OSI’s partnerships, products, agreements, and more.

This is clearly a multi-person task, so the sooner nSCI (or OSI) can raise funds to support this work the better. I drew a small stipend ($7,500) from OSI registration fees in 2015 to help support myself, but otherwise did not get paid for my work.

The Science Communication Network also made good progress in 2015 but by late in the year was completely overshadowed by OSI—mostly because the network’s manager, Eric Olson, was also a key OSI organizer and had to prioritize his time such that OSI matters were handled first and foremost (after his day job).

This report is being filed late due to the demands of OSI, which increased to about 60 hours/week during early 2016 (for which I paid myself about $5,000 in compensation between January and May). No letup is in sight, but I will try to make time to file more complete amended version of this report within the next few months.

Sincerely,

Glenn Hampson
Executive Director
National Science Communication Institute
Business Information

A. **Company name:** The National Science Communication Institute (nSCI)  
   **Legal status:** 501(c)(3) nonprofit corporation, established in January 2011  
   **Telephone:** 206-417-3607

**Street address:**  
National Science Communication Institute  
2320 N 137th Street  
Seattle, WA 98133

**Mailing address:**  
Same as street address

B. **Tax ID number:** 274690007  
   **Washington UBI number:** 603081988

**Contact:**  
Glenn Hampson, Executive Director  
National Science Communication Institute  
2320 N 137th Street  
Seattle, WA 98133  
Email: [ghampson@nationalscience.org](mailto:ghampson@nationalscience.org)  
Telephone: 206-417-3607

C. **Mission statement:** The mission of the National Science Communication Institute (nSCI) is to help improve science collaboration, discovery, education and public policy by reforming the communications culture inside science.

2015 Summary of Activities

Details of nSCI’s 2015 activities were discussed at the company’s 2015 quarterly meetings. The minutes from these meetings are attached in Annex 1. The highlights are as follows:

- **Projects**  
  - The Open Scholarship Initiative project consumed almost all available time  
  - The Science Communication Network was also developed more fully, but later in the year took a back seat to OSI due to time constraints.
2016 Goals

- Projects
  - Continue to roll out OSI
  - And rolling over from 2015:
    - Develop ASR (plus look for funding)
    - Deploy the SciComm Network
    - Move PhD program forward (is Fall 2016 too soon?)
    - Launch the scicomm project crowdfunding website
    - Continue to seek large-scale funding
Annex 1: Minutes from 2015 Quarterly Meetings

NSCI 2015 ANNUAL (4Q15) MEETING
Date: Friday, December 11, 2015
Start: 12:00 PM Pacific
End: 1:00 PM Pacific
Present (quorum): Nissim, Jeff, Drienna, Dee, Joyce, Lauren, Eric, Marissa, Keith, Glenn
Conference call recording (until 1/10/16; afterward, please email Glenn for link):
https://www.freeconference.com/Recordings/ConferenceRecording-15643043-750250.mp3

1. Overview of 2011-15 activities
   a. Progress toward goals defined in 2014 report
      i. See attached 2014 annual report (hit on 3 of 11 goals, with OSI soaking up most bandwidth)
      ii. See attached 2015 quarter meeting minutes
   b. Internal
      i. Tax/license filings and nonprofit registries
         1. Budget going to be difficult to calculate this year due to pass-thru of OSI project dollars—-to be detailed by end-Jan
      ii. Board recruitment/outreach (3 new members—-Joyce, Dee, Eric)
      iii. Branding change (courtesy of Jen Sterling)
      iv. Website revision/clarification
   c. Fundraising
      i. Overview (Jeff)
         1. A fundraising pdf is needed—-a standard packet with approach guidelines and materials. Make this (and other materials) accessible to all board members via an admin portal on the nSCI website.
      ii. Grants received
         1. $5,500 for 2016 use of PressForward in OSI conversation (described in OSI overview, below)
   d. Project management
      i. Open Scholarship Initiative (brief presentation by Glenn— see attached OSI presentation)
         1. Consider arriving early to meet with key people before the event
      ii. Science Communication Network (Eric)
         1. Website is up and under review by network members
         2. Global goal
      iii. Other projects in development stage (Glenn)
         1. ASR, PhD program
            1. PhD program (Lauren) is current reaching out to key people.
   e. Outreach
      i. Two op-eds in 2015, numerous posts to listservs, several articles on nSCI site, OSI paper
      ii. Monthly newsletter stopped in May due to time constraints (OSI) and need to rethink this tool
         1. Need ideas and feedback

2. 2016 plans and needs
3. Strategic direction
   a. The following board members will research these issues and report back in March:
      i. Are we being well-served with non-profit status? What different things could we do as a for-profit?
         1. Joyce and Dee
      ii. Are we really viable as an AVO (all-volunteer organization)? Should we continue with this model?
          1. Lauren
      iii. National funding for science communication constrained. International funding is much more available. Given this, and the fact that these issues are really not national in nature, should we be iSCI (the International Science Communication Institute)?
         1. Nissim (also advocates narrowing projects focus: less is more)

4. Board business
   a. See attached 2014 board packet
   b. Board terms expiring in April
   c. Recommendations for people we should get on the board
      i. Particular emphasis on individuals who can help raise funds---either through their professional background or through their personal connections.
   d. Positions? Currently, Glenn is chair and Nissim is vice chair. Secretary and treasurer positions are vacant. Nominations due in March for April elections.
   e. To compensation committee (Jeff): In the event that OSI gets funding, what kind of salary would be permissible for the project director (for 40 hrs/wk)? How about other project directors? In the event that nSCI gets funding (or draws funding from projects like OSI), what kind of salary would be permissible for the executive director?
      i. Please note that this question is not “what should Glenn’s salary be?” but “what should the ED’s salary be?” The ED serves at the pleasure of the board. Your responsibility is to ensure that you have the best person for the job and have a salary structure in place that will attract and retain such a person.
      ii. For project directors, the ED’s recommendation is for a FTE floor of $75k annually and a ceiling of $175k, depending on location and the complexity of the effort (anything less than $100k is not competitive in the Seattle region; $175k would be too much for a small, narrow effort but not for a global, impactful effort requiring stability). For the nSCI ED, a floor of $150k and ceiling of $200k is recommended, which is commensurate with at least one similar tech leadership position in the Seattle region (were the ED to be located in Seattle). The last ED salary recommendation prepared in 2012 was for $75k annually.

3Q14 BOARD MEETING
Date: Not scheduled
2Q14 BOARD MEETING  
**Call-In Details:** Friday, August 7, 2015, 9:00-9:40 AM Pacific Time  
**Attending:** Dee, Drienna, Eric, Glenn, Joyce, Mike, Monica, Noemi  
**Agenda**  
1. Board and nSCI business  
   a. Introductions  
2. Status update on projects  
   a. Science communication PhD program (briefing by Glenn for Lauren): Work is proceeding---expect a report/recommendation in a few months.  
   b. Science communication network (Eric Olson): This project is focusing on opening lines of communication between the many organizations in this field who are running science communication-related programs. A website for this effort will be launched soon---stay tuned.  
   c. Open Scholarship Initiative: This 10-year conference effort is well-underway, with about 1/3 of the invited delegates affirming to-date. A summary description of this event is pasted below, along with the current delegate list (the full list of invitees is attached); more details are available in the conference website at osiniitiative.org. This is a big lift, and there are many ways you can help out if you have time. The top two ways right now are:  
      i. Review the attached list for invitees and help identify gaps. Have we invited the right people (particularly at the university level)? The right stakeholder groups? If you have time to develop an alternative list of university contacts for major global research universities (maybe 20) these invites could be sent out asap. The worst case is that we end up having two delegates each from the top 20 institutions.  
      ii. There are probably many grants that could help cover this event---foundations, government, corporate, society, etc. Any ideas?  
3. Adjourn

1Q14 BOARD MEETING  
**Call-In Details:** Friday, April 24, 2015, 9:00-10:00 AM Pacific Time  
**Attending:** Mike, Nissim, Marissa, Monica, Eric, Lauren, Drienna, Glenn  
**Agenda**  
1. Board and nSCI business  
   1. Website redesigned: Feedback?  
   2. New and growing listservs: One for OSI, OSI2016 planning, ASR, SciCommNetwork. Will also create one for board, and one for all nSCI project managers to discuss progress, ideas, communicate needs and overlap, etc. (in lieu of the project management system that Monica set up last year, because we’ve had more success communicating via email).  
3. Board service terms expiring & nominations for new members:  
   1. Expiring: Glenn Hampson (Chair), Dale Washburn (at large), Lori Weiman (at large), Nissim Ezekiel (VP), Jonathan Sullivan (at large), Mike Hampson (Treasurer), Drienna Holman
(Sec’y). Please email Glenn directly with your wishes—whether you would like to continue on for another two years, or step aside.

1. Nissim and Mike have already reconfirmed for another 2-year term
2. 1 year remaining: Lauren Carroll, Marissa Konstadt, Jeff Hoch, Noemi Rojas
3. Nominate to 2-year terms without objection: Eric Olson, Dee Magnoni, Joyce Ogburn. Joyce L. Ogburn is Dean of Libraries at the Appalachian State University Belk Library and Information Commons and served as ACRL President from 2011–2012. Dee is currently the Research Library Director at the Department of Energy’s Los Alamos National Laboratory. Eric Olson is a science writer and science outreach manager at GMU, the director of nSCI’s scicomm network project, and has been active in nsci work for several years now.

1. Approved without objection

2. Status update on projects

1. Science communication network (Eric Olson): This project is focusing on opening lines of communication between the many organizations in this field who are running science communication-related programs. Many of these organizations—like the National Science Foundation, the American Association for the Advancement of Science, NASA, and others—have no idea what the other agencies are doing. This is a first step toward mapping the landscape, identifying areas of overlap, and encouraging more collaboration and conversation:
   1. Planning/framework discussion ongoing with key stakeholders via new listserv
   2. Website may be rolled out as key first deliverable, maybe in collaboration with AAAS
   3. Project may roll up several existing nSCI projects—starting with STEM speakers bureau
2. Open Scholarship Initiative (Glenn): This project is now in the planning phase for a 10-year series of conferences to be held between high-level stakeholders in scholarly publishing to discuss ways to reform this field
   1. George Mason University will host the 2016 event, UNESCO will provide major funding support
   2. Conference planning meeting to be held at GMU on May 4-5.
   3. April 2016 date for first conference
   4. Outreach to get underway soon
3. ASR (Glenn & Dee): This project is focusing on building the world’s first globally-owned and operated database for housing research information. Currently, research repositories are scattered across universities, corporations, and government agencies and aren’t connected. Efforts to connect them have resulted only in low-functioning search portals.
   1. The Los Alamos National Lab will lead the effort to explore the possibility of constructing this resource (LANL also created arXiv many years ago).
2. A memo has been sent to the White House Office of Science and Technology Policy to begin the conversation about getting more government agencies on-board with using this repository (instead of continuing to build their own).

4. PhD program (Lauren): There are no PhD-level options at present for students who are interested in pursuing science communication as a profession. This project is focusing on how we can change this. What are the requirements and obstacles? Where should we focus? What are the upsides (and how can we demonstrate these)? What would a PhD program look like.
   1. Formal doc to be issued soon for the board’s consideration.

3. Fundraising
   1. Jeff has been reaching out to several high-profile potential donors—previous connections through his SpacePort work. No news yet
   2. Glenn had an interesting conversation with the MacArthur Foundation a few weeks ago regarding possible sponsorship for OSI project. Nothing to report yet.
   3. Other ideas? Email Jeff or Glenn.


5. Adjourn
Annex 2: 2016 Open Science Initiative conference program

The following program is from OSI2016, held April 19-22, 2016 in Fairfax, VA.
On behalf of the OSI2016 organizing committee, welcome to the inaugural meeting of the global Open Scholarship Initiative! This event promises to be something very special, as I’m sure you agree. What joins us here today is our common respect for knowledge, expertise in various disciplines related to the management of knowledge, and a belief that by working together we might be able to more effectively advance our common interest in improving access to knowledge for the betterment of society.

These ties that you have in common are important to remember as you move forward on your journey this week. As you engage in this process of searching for broad understanding and strong, sustainable solutions please also remember to speak up, keep an open mind, and search for common ground and new insights that can be used constructively in the months and years ahead. What you produce here will hopefully form the foundation of a long and productive effort that will culminate in real improvements to scholarly publishing and scholarly communication.

OSI was created by the National Science Communication Institute (nSCI), and is being managed by nSCI in long-term partnership with UNESCO (the United Nations Educational, Scientific, and Cultural Organization). Our gracious host this first year, George Mason University, is supporting and managing this effort in a wide variety of ways, and is responsible for making this important global event possible. Special thanks goes out to the University’s Office of the President and the Office of the Provost, and to the leadership, faculty and staff of the Department of Communication, PressForward Institute, University Libraries and its Mason Publishing Group, University Catering, and University Information, and to the students of Comm 331, Alpha Phi Sorority, and the Mason Ambassadors program. In particular, thank you to Anne Nicotera (Chair of the Mason Department of Communication), Eric Olson (Outreach Coordinator for PressForward), Lisa Sevilla (Undergraduate Program Coordinator for the Department of Communication) and Claudia Holland (Mason’s Scholarly Communication and Copyright Officer) for their year-long effort to create and organize the infrastructure needed to support this project.

We also owe a tremendous thanks to the organizations who have provided financial support for this nascent effort: UNESCO, the Alfred P. Sloan Foundation, Elsevier, Wiley, the PressForward Institute, Springer Nature, Sage Publications, the John and Laura Arnold Foundation, George Mason University, the Copyright Clearance Center and Research Media, with in-kind support from Artefact and nSCI.* Thank you! And last but certainly not least, thank you to the staff of the Hyatt Fairfax at Fair Lakes for all of their help and support over the past year in planning this event.

We hope you enjoy your time here, thank you again for coming, and we look forward to working with you this week and beyond.

Sincerely,

Glenn Hampson
OSI Program Director
<table>
<thead>
<tr>
<th>Time</th>
<th>Location</th>
<th>Activity</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Tuesday April 19</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>6:00-9:00 PM</td>
<td>Hyatt</td>
<td>Atrium Terrace &amp; Courtyard Dinner reception (informal) &amp; delegate registration</td>
</tr>
<tr>
<td><strong>Wednesday April 20</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>7:45-8:00 AM</td>
<td>Hyatt</td>
<td>Hyatt parking lot Bus loading</td>
</tr>
<tr>
<td>8:00-8:20 AM</td>
<td></td>
<td>Bus ride to George Mason University</td>
</tr>
<tr>
<td>8:30-9:00 AM</td>
<td>Mason</td>
<td>HUB Ballroom &amp; lobby Delegate registration</td>
</tr>
<tr>
<td>9:00-10:15 AM</td>
<td></td>
<td>HUB Ballroom Breakfast and welcoming remarks</td>
</tr>
<tr>
<td>10:30 A-12:00 PM</td>
<td>See workgroup page</td>
<td>Workgroup meeting 1 Lunch</td>
</tr>
<tr>
<td>12:15-1:15 PM</td>
<td>HUB Ballroom</td>
<td>Lunch</td>
</tr>
<tr>
<td>1:30-3:00 PM</td>
<td>See workgroup page</td>
<td>Workgroup meeting 2</td>
</tr>
<tr>
<td>3:15-3:45 PM</td>
<td>HUB Ballroom</td>
<td>Break</td>
</tr>
<tr>
<td>4:00-6:00 PM</td>
<td>See workgroup page</td>
<td>Workgroup meeting 3</td>
</tr>
<tr>
<td>6:15-7:15 PM</td>
<td>HUB Ballroom</td>
<td>Dinner</td>
</tr>
<tr>
<td>7:15-7:30 PM</td>
<td>Outside HUB</td>
<td>Bus loading</td>
</tr>
<tr>
<td>7:30-7:50 PM</td>
<td></td>
<td>Bus ride to Hyatt</td>
</tr>
<tr>
<td><strong>Thursday April 21</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>7:45-8:00 AM</td>
<td>Hyatt</td>
<td>Hyatt parking lot Bus loading</td>
</tr>
<tr>
<td>8:00-8:20 AM</td>
<td></td>
<td>Bus ride to Mason</td>
</tr>
<tr>
<td>8:30-9:00 AM</td>
<td>Mason</td>
<td>Dewberry Hall (Johnson Center) Delegate registration for late arrivals</td>
</tr>
<tr>
<td>8:30-9:30 AM</td>
<td></td>
<td>Dewberry Hall (Johnson Center) Breakfast</td>
</tr>
<tr>
<td>9:45-11:45 AM</td>
<td>See workgroup page</td>
<td>Workgroup meeting 4</td>
</tr>
<tr>
<td>12:00-3:30 PM</td>
<td>Dewberry Hall (Johnson Center)</td>
<td>Lunch w/ initial presentations, feedback</td>
</tr>
<tr>
<td>3:30-4:00 PM</td>
<td>Dewberry Hall (Johnson Center)</td>
<td>Break</td>
</tr>
<tr>
<td>4:15-6:00 PM</td>
<td>See workgroup page</td>
<td>Workgroup meeting 5 Dinner</td>
</tr>
<tr>
<td>6:15-7:00 PM</td>
<td>Dewberry Hall (Johnson Center)</td>
<td></td>
</tr>
<tr>
<td>7:00-7:50 PM</td>
<td>Dewberry Hall (Johnson Center)</td>
<td>Entertainment: The Capitol Steps</td>
</tr>
<tr>
<td>7:55-8:15 PM</td>
<td>Outside Johnson Center</td>
<td>Bus loading</td>
</tr>
<tr>
<td>8:15-8:35 PM</td>
<td></td>
<td>Bus ride to Hyatt</td>
</tr>
<tr>
<td><strong>Friday April 22</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>7:30-8:30 AM</td>
<td>Hyatt</td>
<td>Commonwealth Ballroom Breakfast</td>
</tr>
<tr>
<td>8:30-10:30 AM</td>
<td></td>
<td>Final presentations</td>
</tr>
<tr>
<td>10:30-10:45 AM</td>
<td></td>
<td>Break</td>
</tr>
<tr>
<td>10:45 A-12:00 PM</td>
<td></td>
<td>Discussion on future of OSI &amp; open mic Adjourn</td>
</tr>
<tr>
<td>12:00-1:00 PM</td>
<td></td>
<td>Lunch</td>
</tr>
<tr>
<td>12:00-2:00 PM</td>
<td>See transportation page</td>
<td>Buses begin departing for airports, metro</td>
</tr>
</tbody>
</table>
1. Meeting Locations

Please note that student ambassadors will guide OSI delegates to and from campus locations. For your reference, a campus map is included in your conference binder as a separate insert.

<table>
<thead>
<tr>
<th>Workgroup</th>
<th>4/20 location</th>
<th>4/21 location</th>
</tr>
</thead>
<tbody>
<tr>
<td>At-large</td>
<td>Fenwick 2001</td>
<td>same</td>
</tr>
<tr>
<td>Embargos</td>
<td>Fenwick 3001</td>
<td>same</td>
</tr>
<tr>
<td>Evolving open solutions (1)</td>
<td>Johnson Center Room F</td>
<td>same</td>
</tr>
<tr>
<td>Evolving open solutions (2)</td>
<td>Johnson Center Room C</td>
<td>same</td>
</tr>
<tr>
<td>Impact factors</td>
<td>Johnson Center Room B</td>
<td>Johnson Center Room G</td>
</tr>
<tr>
<td>Information overload &amp; underload</td>
<td>Fenwick 1009</td>
<td>same</td>
</tr>
<tr>
<td>Moral dimensions of open</td>
<td>Merten 1202</td>
<td>same</td>
</tr>
<tr>
<td>Open impacts</td>
<td>Johnson Center Room D</td>
<td>Johnson Center Room A</td>
</tr>
<tr>
<td>Participation in the current system</td>
<td>Fenwick 4008</td>
<td>same</td>
</tr>
<tr>
<td>Peer review</td>
<td>Research 301</td>
<td>same</td>
</tr>
<tr>
<td>Repositories &amp; preservation</td>
<td>Research 161</td>
<td>same</td>
</tr>
<tr>
<td>Usage dimensions of open</td>
<td>Mason Hall D002</td>
<td>same</td>
</tr>
<tr>
<td>What is open?</td>
<td>HUB VIP 2</td>
<td>same</td>
</tr>
<tr>
<td>What is publishing (1)?</td>
<td>Johnson Center Room E</td>
<td>same</td>
</tr>
<tr>
<td>What is publishing (2)?</td>
<td>Research 162</td>
<td>same</td>
</tr>
<tr>
<td>Who decides?</td>
<td>Merten 2500</td>
<td>same</td>
</tr>
</tbody>
</table>

2. Meeting Times

<table>
<thead>
<tr>
<th>Day</th>
<th>Time</th>
<th>Workgroup Meeting</th>
</tr>
</thead>
<tbody>
<tr>
<td>Wed April 20</td>
<td>10:30 AM-12:00 PM</td>
<td>1</td>
</tr>
<tr>
<td></td>
<td>1:30-3:00 PM</td>
<td>2</td>
</tr>
<tr>
<td></td>
<td>4:00-6:00 PM</td>
<td>3</td>
</tr>
<tr>
<td>Thurs April 21</td>
<td>9:45-11:45 AM</td>
<td>4</td>
</tr>
<tr>
<td></td>
<td>4:15-6:00 PM</td>
<td>5</td>
</tr>
</tbody>
</table>
3. Workgroup Questions

What is publishing?

What do we mean by publishing in today’s world? What should be the goals of scholarly publishing? What are the ideals to which scholarly publishing should aspire? What roles might scholarly publishers have in the future? What scenarios exist where publishers continue to play a vital role but information moves more freely? What impact might these reforms have on the health of publishers? Scholarly societies? Science research? Why?

What is open?

There is a broad difference of opinion among the many stakeholders in scholarly publishing about how to precisely define open access publishing. Are “open access” and “open data” what we mean by open? Does “open” mean anything else? Does it mean “to make available,” or “to make freely available in a particular format?” Is a clearer definition needed (or maybe just better education on the current definition)? Why or why not? At present, some stakeholders see public access as being an acceptable stopping point in the move toward open access. Others see “open” as requiring free and immediate access, with articles being available in CC-BY format. The range of opinions between these extremes is vast. How should these differences be decided? Who should decide? Is it possible to make binding recommendations (and how)? Is consensus necessary? What are the consequences of a lack of consensus?

Who decides?

Tied to this question of who should decide the future of open access, who should have the power to make changes to scholarly publishing practices? Do these powers flow from publishers, institutions, tenure committees, funding agencies, authors, or all of the above? All of the above? None of the above? What are the pros, cons, and consequences of different institutions and interest groups developing and implementing their own solutions (even the one-off variety)? Is federal oversight needed? Global coordination (through an organization like UNESCO)?

What are the moral dimensions of open?

Does society have a moral imperative to share knowledge freely, immediately, and without copyright restriction? A legal imperative? Why or why not? What about research funded by governments? Corporations? Cancer research? For that matter, is our current mechanism for funding scholarly publishing just or unjust? What other models are there? What are the pros and cons of these models? What is the likelihood of change?

What are the usage dimensions of open?

What are the usage-related challenges currently faced by open efforts? For instance, open data is intriguing in principle, but in reality, making underlying data open can be problematic, conflicting with
the need for research secrecy (whether driven by the desire to be first to publish, or the desire of funders to hold onto data to protect future discovery potential), the potential for misinterpretation by other researchers, and so on. Publishing clinical trial data in open formats is also intriguing but would run afoul of many current consent agreements, particularly older consents. Open access is similarly challenged in some instances by a conflict between which version of papers is allowed appear in open repositories. What is the value of archiving non-final versions? What are the range of issues here, what are the perspectives, and what might be some possible solutions?

**Evolving open solutions**

Are the scholarly publishing tools we’re using today still the right ones? Is the monograph still the best format in the humanities? Is the journal article still best in STM? These products can be difficult to produce and edit, nearly impenetrable to read, and—as in the case of clinical research information—they aren’t necessarily the best-suited formats for capturing every piece of necessary information (like protocols and datasets in medical research) and showing how this information is all connected to other scholarship. What other formats and options are being considered or used? What are the prospects of change? How about the stakeholder universe itself? How are roles, responsibilities and expectations changing (and where might they end up)? Are we “settling” on half-measures or on the best possible solutions?

**Open impacts**

How fast is open access growing? Is this fast enough? Why or why not? What are the impacts of currently evolving open systems? For instance, are overall costs being reduced for scholarly libraries? Is global access to scholarly information increasing? What about in the Global South? What is the impact in this region of increasing adoption of the APC (article processing charge) system? What pressures is the move to open placing on institutions and systems and what are the costs/benefits?

**Participation in the current system**

Do researchers and scientists participate in the current system of scholarly publishing because they like it, they need it, they don’t have a choice in the matter, or they don’t really care one way or another? What perceptions, considerations and incentives do academicians have for staying the course (like impact factors and tenure points), and what are their pressures and incentives for changing direction (like lowering publishing charges)?

**Information overload & underload**

Information underload occurs when we don’t have access to the information we need (for a variety of reasons, including cost) —researchers based at smaller institutions and in the global periphery, policymakers, and the general public, particularly with regard to medical research. Overload occurs when we can access everything but are simply overwhelmed by the torrent of information available (not all of which is equally valuable). Are these issues two sides of the same coin? In both cases, how can we work together to figure out how to get people the information they need? Can we? How widespread are these issues? What are the economic and research consequences of information underload and overload?
Preservation, repositories & mandates

Are we satisfied with the current state of global knowledge preservation? What are the current preservation methods? Who are the actors? Is this system satisfactory? What role do institutional repositories play in this process? What does the future hold for these repositories (taking into account linking efforts, publishing company concerns about revenue declines, widespread dark archiving practices, and so on)? Would new mandates help (or do we simply need to tighten existing mandates so they actually compel authors to do certain things)? And how do versions of record figure into all of this—that is, how do archiving policies (with regard to differences between pre-journal and post-journal versions) affect knowledge accuracy and transfer?

Peer review

Managing the peer review process is one of the major attractions and benefits of the current publisher-driven publishing environment. Would it be possible to maintain peer review in a different system—perhaps one where peer review happens at the institutional level, or in an online-review environment? How? What is really needed from peer review, what are the reform options (and what do we already know about the options that have been tried)?

Embargos

In an information system where so much information is destined for subscription journals, the assumption has been that embargos allow publishers time to recoup their investments, and also allow the press time to prepare news articles about research. Is this assumption warranted? Why or why not? Is the public interest being served by embargos? What about by embargos on federally-funded research? Are there any facts or options that haven’t yet been considered to address the concerns animating the embargo solution?

Impact factors

Tracking the metrics of a more open publishing world will be key to selling “open” and encouraging broader adoption of open solutions. Will more openness mean lower impact, though (for whatever reason—less visibility, less readability, less press, etc.)? Why or why not? Perhaps more fundamentally, how useful are impact factors anyway? What are they really tracking, and what do they mean? What are the pros and cons of our current reliance on these measures? Would faculty be satisfied with an alternative system as long as it is recognized as reflecting meaningfully on the quality of their scholarship? What might such an alternative system look like?

4. Workgroup Instructions & Goals

The initial questions posed in your workgroup descriptions are starting points for discussion. Each group should feel free to explore other aspects of their question as it sees fit. The touch points of your deliberations should be to: (1) Quickly summarize the issue and the various perspectives involved, (2) In more detail, describe areas of general agreement and disagreement between stakeholders and the knowledge, perspective and/or policy gaps that may be powering these different viewpoints, (3) Even if
in rough outline form, propose a set of actions or outcomes that can balance the needs and interests of all stakeholders (or a mechanism for finding solutions or bridging gaps), and (4) Describe the challenges your proposal faces and how these might be addressed.

Remember to keep an open mind. The perspectives you share at this meeting can be your individual thoughts as well as official institutional perspectives. Stated another way, while many of you are the top executives at your institutions, or have the blessings of your top executives to speak and act in an official capacity, you need not feel that you are only representing an official point of view or that what you say necessarily commits your organization to a particular point of view or follow-up action. This is an opportunity for you to speak freely amongst your peers and search for common ground and new ideas. Keep an open mind, worry less about selling solutions than trying to see the big picture, and be open to the possibility that your views may shift and evolve over the course of this event.

5. Facilitation

If you get stuck or need an outside opinion or assistance, please call facilitation trainer Dave McColgin at 206-651-4464.

Each workgroup can decide on the organizational structure that works best for it. At least one person from each group should have received facilitation training to help the group get through rough spots and stay on track as needed. However, these individuals won’t necessarily be your group’s conversation leaders. Give your group an opportunity to find its own equilibrium without sticking to Robert’s Rules or some other strict code. The goal of this meeting is to talk openly and honestly about difficult subjects, expand your perspectives, and still come up with tangible outputs as outlined above.

If you want to refer to the facilitation training slides for ideas and guidance (including ideas about what to tackle in each workgroup session), you can find these on the Artefact website at https://artefactgroup.box.com/osi. In general, to get started, introduce yourself and your connection to your workgroup challenge. Also, establish some basic ground rules for discussion, which may be as simple as agreeing to be respectful, not interrupting when someone is speaking, and making sure that everyone participates. Also, workgroup conversations should be kept inside the room in order to encourage people to be open and honest and to respect the process in which you are engaged.

6. Reporting requirements

Each team will be responsible for putting together two 5-minute slide presentations for the full group’s consideration. Preliminary presentations with full group feedback will be made on Thursday afternoon (with the order determined by hat draw). Final presentations will be made on Friday morning. Teams will need to select a member of their group to make each presentation (it can be the same person each time), but all team members will be present on the dais to answer audience questions. Teams are also tasked with submitting a written paper within two weeks of the end of the conference. Teams should take notes and collaborate accordingly and circulate a paper for review and comment while everyone’s recollection of this event is fresh. The final papers will be posted online for public comment and used as the basis for further discussion and action (as warranted).
7. Delegates by workgroup

**WHAT IS PUBLISHING? (1 of 2)**

1. Amy Brand, Director, MIT Press
2. Ann Gabriel, Vice President, Academic & Research Relations, Elsevier
3. Éric Archambault, President and Founder, Science-Metrix
4. James Butcher, Publishing Director, Nature Journals
5. Jamie Vernon, Director of Science Communications and Publications at Sigma Xi and Editor-in-Chief, *American Scientist*
6. Kathleen Fitzpatrick, Director of Scholarly Communication, Modern Language Association (MLA)
7. Matt Spitzer, Community Manager, Center for Open Science (COS)
8. Meg Buzzi, Director, Opus Program, UCLA
10. Trevor Dawes, Associate University Librarian, Washington University St. Louis
11. Vivian Siegel, Director of Education and Training, Global Biological Standards Institute, Vanderbilt University
12. Winston Tabb, Dean of Libraries and Museums, Johns Hopkins University

**WHAT IS PUBLISHING? (2 of 2)**

1. Andrew Tein, Vice President, Global Government Affairs, Wiley
2. Harriette Hemmasi, University Librarian, Brown University
3. Ivan Oransky, Vice President and Global Editorial Director, MedPage Today, and Co-Founder, Retraction Watch
4. John Inglis, Executive Director and Publisher, Cold Spring Harbor Laboratory Press and Co-Founder, bioRxiv
5. Karin Trainer, University Librarian, Princeton University
6. Lisa Macklin, Director, Scholarly Communications Office, Emory University
7. Mark Parsons, Secretary General, Research Data Alliance
8. Melanie Dolechek, Executive Director, Society for Scholarly Publishing (SSP)
9. Nancy Rodnan, Senior Director of Publications, American Society for Biochemistry and Molecular Biology (ASBMB)
10. Sharon Farb, Associate University Librarian for Collection Management and Scholarly Communication, UCLA
11. Steven Hall, Managing Director, IOP Publishing

**WHAT IS OPEN?**

1. Alicia Wise, Director of Access and Policy, Elsevier
2. Catherine Murray-Rust, Dean of Libraries & Vice Provost for Academic Effectiveness, Georgia Tech
3. Denise Stephens, University Librarian, University of California Santa Barbara
4. Diane Graves, Assistant Vice President for Information Resources and University Librarian, Trinity University
5. Dick Wilder, Associate General Counsel, Bill & Melinda Gates Foundation
6. Kathleen Shearer, Executive Director, Confederation of Open Access Repositories (COAR)
7. Martin Kalfatovic, Associate Director, Digital Program and Initiatives, Smithsonian Libraries
8. Rick Anderson, Associate Dean of Libraries at the University of Utah and President-Elect, Society for Scholarly Publishing (SSP)
9. Roy Kaufman, Managing Director, New Ventures, Copyright Clearance Center
10. Seth Denbo, Director of Scholarly Communication and Digital Initiatives, American Historical Association
11. Steven Hill, Head of Research Policy, Higher Education Funding Council for England (HEFCE)
12. Susan Haigh, Executive Director, Canadian Association of Research Libraries
WHO DECIDES?

1. Adam Huftalen, Senior Manager of Federal Government Affairs, RELX Group
2. Deborah Stine, Professor of the Practice, Engineering and Public Policy, Carnegie Mellon University
3. Ivy Anderson, Interim Executive Director and Director of Collections, California Digital Library (CDL)
4. Jerry Sheehan, Assistant Director for Scientific Data and Information, White House Office of Science and Technology Policy (OSTP)
5. Joan Lippincott, Associate Executive Director, Coalition for Networked Information (CNI)
7. John Vaughn, Senior Fellow, American Association of Universities (AAU)
8. Lee Cheng Ean, University Librarian, National University of Singapore
9. Mel DeSart, Head, Engineering Library, University of Washington
10. Ralf Schmimer, Head of Scientific Information Provision, Max Planck Digital Library, Max Planck Society
11. Remi Gaillard, Head of Collection Management Department, University of Pierre and Marie Curie
12. Salvatore Mele, Head of Open Access, European Organization for Nuclear Research (CERN)

MORAL DIMENSIONS OF OPEN

1. Bill Priedhorsky, Science Resource Office Director, Los Alamos National Laboratory
2. Cheryl Ball, Director, Digital Publishing Institute, West Virginia University
3. Donna Scheeder, President, International Federation of Library Associations and Institutions (IFLA)
4. John Willinsky, open access pioneer, PKP founder, and professor, Stanford University
5. Karina Ansolabehere, human rights and democracy expert, FLACSO-Mexico
6. Medha Devare, Data and Knowledge Manager, Consultative Group on International Agricultural Research (CGIAR)
7. Mike Taylor, Software Engineer, Index Data and Research Associate, University of Bristol
8. Ryan Merkley, CEO, Creative Commons
9. Susan Veldsman, Director, Scholarly Publishing Unit, Academy of Science of South Africa (ASSAf)
10. Tee Guidotti, President-Elect, Sigma Xi
11. Wim van der Stelt, Executive Vice President, Projects Open Research, Springer Nature

USAGE DIMENSIONS OF OPEN

1. Amy Nurnberger, Research Data Manager, Columbia University
2. Caroline Wagner, science policy expert, Chair in International Affairs, John Glenn School of Public Affairs, Ohio State University
3. Chris Erdmann, Director, Harvard-Smithsonian Astrophysics Library
4. Dee Magno, Research Library Director, Los Alamos National Laboratory
5. Emily McElroy, Director, McGoogan Library of Medicine, University of Nebraska Medical Center
6. Ginger Strader, Director, Smithsonian Institution Scholarly Press
8. Lorcan Dempsey, VP Research, Online Computer Library Center (OCLC)
9. Michael Van Woert, Executive Officer and Director, National Science Board Office, National Science Foundation (NSF)
10. Robin Staffin, Director for Basic Research, US Department of Defense
11. Stephanie Fulton, Executive Director, Research Medical Library, MD Anderson
## EVOLVING OPEN SOLUTIONS

| 1. | Adyam Ghebre, Director of Outreach, Authorea |
| 2. | Elizabeth Kirk, Associate Librarian for Information Resources, Dartmouth College |
| 3. | Frank Sander, Director, Max Planck Digital Library, Max Planck Society |
| 4. | Geoffrey Bilder, Director of Strategic Initiatives, CrossRef |
| 6. | Matthew Salter, Publisher, American Physical Society |
| 7. | Melinda Kenneway, Executive Director, Kudos |
| 8. | Nancy Weiss, Senior Advisor to the Chief Technology Officer, Innovation and IP, White House Office of Science and Technology Policy (OSTP) |
| 9. | Paul Murphy, Director, RAND Press |
| 10. | Robert Kiley, Head of Digital Services, Wellcome Library |
| 11. | Vivian Lewis, University Librarian, McMaster University |

---

## EVOLVING OPEN SOLUTIONS

| 1. | Aaron McCollough, Head, Scholarly Communication and Publishing Unit, University of Illinois Library |
| 2. | Alison Mudditt, Director, University of California Press |
| 3. | Brett Bobley, CIO, National Endowment for the Humanities (NEH) |
| 4. | Frances Pinter, CEO, Manchester University Press and Founder of Knowledge Unlatched |
| 5. | Lisa Spiro, Executive Director of Digital Scholarship Services, Rice University |
| 6. | Marilyn Billings, Scholarly Communication & Special Initiatives Librarian, University of Massachusetts |
| 7. | Micah Vandegrift, Digital Scholarship Coordinator, Florida State University |
| 8. | Michael Eisen, co-founder of PLOS and Professor of Genetics, Genomics and Development, U Cal Berkeley |
| 9. | Renaud Fabre, Director, Scientific and Technical Information Directorate (DIST), French National Centre for Scientific Research (CNRS) |
| 10. | Richard Price, Founder and CEO, Academia.edu |
| 11. | Tony Roche, Publishing Director, Emerald Publishing Group |

---

## OPEN IMPACTS

| 1. | Christopher Thomas, Administrator, Defense Technical Information Center (DTIC), US Department of Defense |
| 2. | Jack Schultz, Director, Christopher S. Bond Life Science Center, University of Missouri |
| 3. | Jason Hoyt, CEO, PeerJ |
| 4. | Jean-Gabriel Bankier, President, bepress |
| 5. | John Dove, library and publishing consultant |
| 6. | Natalia Manola, Director, OpenAIRE |
| 7. | Neil Thakur, Special Assistant to the Deputy Director for Extramural Research, NIH, and program manager for the NIH Public Access Policy |
| 8. | Rebecca Kennison, Principal, K|N Consultants |
| 9. | Roxanne Missingham, University Librarian, Australian National University, and Deputy Chair, Australian Open Access Support Group (AOASG) |
| 10. | Susan Senner, Information Delivery Manager, Pacific Northwest National Laboratory (PNNL) |
| 11. | Trevor Owens, Senior Program Officer, Institute of Museum and Library Services (IMLS) |
PARTICIPATION IN THE CURRENT SYSTEM

1. Barbara DeFelice, Program Director for Scholarly Communication, Copyright and Publishing, Dartmouth College
2. Crispin Taylor, Executive Director, American Society of Plant Biologists
3. Gary Evoniuk, Director of Publication Practices, GlaxoSmithKline (GSK)
4. Jane McAuliffe, Director, National and International Outreach, Library of Congress
5. Jeff Mackie-Mason, Dean of Libraries, University of California Berkeley
6. Jennifer Pesanelli, Deputy Executive Director for Operations and Director of Publications, Federation of American Societies for Experimental Biology (FASEB)
7. Julie Hannaford, Deputy Chief Librarian, University of Toronto
8. Michael Wolfe, Executive Director, Authors Alliance
9. Nancy Davenport, University Librarian, American University
10. Paul Royster, Coordinator of Scholarly Communications, UNL Libraries
11. Pollyanne Frantz, Executive Director, Grants Resource Center, American Association of State Colleges and Universities (AASCU)

INFORMATION OVERLOAD & UNDERLOAD

1. Bryan Alexander, higher education publishing consultant and futurist
2. Claudia Holland, Head of Scholarly Communication and Copyright, George Mason University
3. Jake Orlowitz, Head of The Wikipedia Library
4. James Duderstadt, Chair, National Academies Policy and Global Affairs Committee
5. Jeff Tsao, Distinguished Member of the Technical Staff, Sandia National Laboratories
6. Joyce Ogburn, Dean of Libraries, Appalachian State
7. Kathleen Keane, Director, Johns Hopkins University Press
8. Mary Augusta Thomas, Deputy Director, Smithsonian Libraries
9. Kim Barrett, Dean of the Graduate Division, University of California San Diego (UCSD)
11. Sioux Cumming, Program Manager, Online Journals, International Network for the Availability of Scientific Publications (INASP)

REPOSITORIES & PRESERVATION

1. Agathe Gebert, Open Access Repository Manager, GESIS-Leibniz-Institute for the Social Sciences
2. Brooks Hanson, Director of Publications, American Geophysical Union
3. Christina Drummond, Director of Strategic Initiatives, Educopia Institute
4. James Hilton, University Librarian and Dean of Libraries, Vice Provost for Digital Education and Innovation, University of Michigan
5. Joyce Backus, Associate Director for Library Operations, National Library of Medicine, National Institutes of Health
6. Maryann Martone, Director of Biosciences, Hypothes.is, and President, FORCE11
7. Richard Ovenden, Bodley’s Librarian, Bodleian Libraries, University of Oxford
8. Rita Scheman, Publications Director, American Physiological Society
9. Robert Cartolano, Vice President for Digital Programs and Technology Services, Columbia University
10. Sarah Michalak, Associate Provost for University Libraries and University Librarian, University of North Carolina Chapel Hill (UNC)
11. Sarah Pritchard, Dean of Libraries, Northwestern University
<table>
<thead>
<tr>
<th>PEER REVIEW</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Angela Cochran, Director of Journals, American Society of Civil Engineers (ASCE)</td>
</tr>
<tr>
<td>2. Becky Clark, Director of Publishing, Library of Congress</td>
</tr>
<tr>
<td>3. Bev Acreman, Commercial Director, F1000</td>
</tr>
<tr>
<td>4. Caroline Black, Editorial Director, BioMed Central (SpringerNature)</td>
</tr>
<tr>
<td>5. Catriona MacCallum, Acting Advocacy Director, PLOS</td>
</tr>
<tr>
<td>6. Chris Bourg, Director, MIT Libraries</td>
</tr>
<tr>
<td>7. Francisco Valdés Ugalde, Director General, Latin American Faculty of Social Sciences (FLACSO)</td>
</tr>
<tr>
<td>8. Kevin Davies, Vice President for Business Development, American Chemical Society, and Publisher, C&amp;EN</td>
</tr>
<tr>
<td>9. Paul Peters, CEO, Hindawi Publishing</td>
</tr>
<tr>
<td>10. Peter Berkery, Executive Director, American Association of University Presses (AAUP)</td>
</tr>
<tr>
<td>11. Rachel Dresbeck, President, National Organization of Research Development Professionals (NORDP)</td>
</tr>
<tr>
<td>12. Robert Schnabel, CEO, Association of Computing Machinery</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>EMBARGOS</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Ann Riley, President, Association of College and Research Libraries (ACRL)</td>
</tr>
<tr>
<td>2. Audrey McColloch, Chief Executive, Association of Learned and Professional Society Publishers (ALPSP)</td>
</tr>
<tr>
<td>3. Danny Kingsley, Head of Scholarly Communication, Cambridge University</td>
</tr>
<tr>
<td>4. Eric Massant, Senior Director of Government and Industry Affairs, RELX Group</td>
</tr>
<tr>
<td>5. Gail McMillan, Director of Scholarly Communication, Virginia Tech</td>
</tr>
<tr>
<td>6. Glenorchy Campbell, Managing Director, British Medical Journal (BMJ) North America</td>
</tr>
<tr>
<td>7. Gregg Gordon, President, Social Science Research Network (SSRN)</td>
</tr>
<tr>
<td>8. Keith Webster, Dean of Libraries, Carnegie Mellon University</td>
</tr>
<tr>
<td>9. Laura Helmuth, Incoming President, National Association of Science Writers (NASW)</td>
</tr>
<tr>
<td>10. Tony Peatfield, Director of Corporate Affairs, Medical Research Council, Research Councils UK (RCUK)</td>
</tr>
<tr>
<td>11. Will Schweitzer, Director of Product Development, AAAS/Science</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>IMPACT FACTORS</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Colleen Cook, Dean of Libraries, McGill University</td>
</tr>
<tr>
<td>2. David Ross, Executive Director for Open Access, SAGE Publications</td>
</tr>
<tr>
<td>3. J. Roberto F. Arruda, Special Advisor to the Scientific Director, São Paulo Research Foundation (FAPESP)</td>
</tr>
<tr>
<td>4. Laurie Goodman, Editor-in-Chief, GigaScience</td>
</tr>
<tr>
<td>5. Mary Ellen Davis, Executive Director, Association of College and Research Libraries (ACRL)</td>
</tr>
<tr>
<td>6. Neil Jacobs, Head of Scholarly Communication Support, UK Joint Information Systems Committee (JISC)</td>
</tr>
<tr>
<td>7. Pablo Gentili, Executive Secretary, Latin American Council of Social Sciences (CLACSO) and Director, Latin American Faculty of Social Sciences (FLACSO) in Brazil</td>
</tr>
<tr>
<td>8. Richard Gedye, Executive Council Chair, Research4Life and Director of Outreach Programs, International Association of STM Publishers</td>
</tr>
<tr>
<td>9. Robin Champieux, Scholarly Communication Librarian, Oregon Health &amp; Science University (OHSU)</td>
</tr>
<tr>
<td>10. Stuart Buck, Vice President of Research Integrity, John and Laura Arnold Foundation</td>
</tr>
<tr>
<td>11. Stuart Taylor, Publishing Director, The Royal Society</td>
</tr>
</tbody>
</table>
# AT-LARGE DELEGATES

1. Ali Andalibi, Associate Dean of Research, George Mason University
2. Bhanu Neupane, Program Specialist, Communication and Information Sector, UNESCO
4. Dave McColgin, User Experience Director, Artefact
5. Grace Xiao, Co-Founder and President, Kynplex
6. Jennifer Howard, Senior Reporter, Chronicle of Higher Education
7. Jessica Sebeok, Associate Vice President for Policy, Association of American Universities (AAU)
8. John Warren, Head, Mason Publishing Group, George Mason University
9. John Zenelis, Dean of Libraries and University Librarian, George Mason University
10. Joshua Greenberg, Program Director for Digital Information Technology, Alfred P. Sloan Foundation
11. Judy Luther, President, Informed Strategies
12. Kamran Naim, Lead Researcher, Open Access Cooperative Study
13. Mark Ware, Director, Mark Ware Consulting
14. Mary Woolley, President, Research!America
15. Meredith Morovati, Executive Director, Dryad
16. Nancy Gwinn, Director, Smithsonian Libraries
17. Norbert Lossau, Vice President, University of Göttingen
18. Peter Potter, Director of Publishing Strategy, Virginia Tech
19. Scott Plutchak, Director of Digital Data Curation Strategies, University of Alabama at Birmingham
20. Sindy Escobar-Alvarez, Senior Program Officer, Doris Duke Charitable Foundation Medical Research Program
21. Steve Fiore, President, Interdisciplinary Network for Group Research (INGRoup)
22. Susan Skomal, President/CEO, BioOne
23. Terry Ehling, Associate Director, Content Acquisition and Publisher Relations, Project MUSE, Johns Hopkins University Press
24. Todd Carpenter, Executive Director, National Information Standards Organization (NISO)
25. William Gunn, Director of Scholarly Communications, Elsevier
Key addresses

The Hyatt Regency Fairfax*
12777 Fair Lakes Circle
Fairfax, VA, 22033
Tel: +1-703-818-1234
*formerly the Hyatt Fairfax at Fair Lakes

George Mason University
4400 University Drive
Fairfax, VA 22030
Tel: +1-703-993-1000
http://gmu.edu

OSI2016 bus schedule

The OSI2016 conference will provide bus service to/from local airports, to/from George Mason University, and to/from the Vienna Metro stop on the following schedule. Look for the OSI2016 sign on conferences buses. At the airports, go to the baggage claim areas noted below and look for the OSI2016 greeters. The greeters will escort your group to the OSI2016 bus.

<table>
<thead>
<tr>
<th>Day</th>
<th>Departure time(s)</th>
<th>Departure location</th>
<th>Destination</th>
<th>Instructions</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tue 4/19</td>
<td>3:15 PM</td>
<td>Dulles airports</td>
<td>Hyatt</td>
<td>OSI greeter at baggage claim area #3</td>
</tr>
<tr>
<td></td>
<td>3:15 PM</td>
<td>Reagan airport</td>
<td>Hyatt</td>
<td>OSI greeter at baggage claim door #6</td>
</tr>
<tr>
<td></td>
<td>5:15 PM</td>
<td>Dulles airport</td>
<td>Hyatt</td>
<td>OSI greeter at baggage claim area #3</td>
</tr>
<tr>
<td></td>
<td>5:45 PM</td>
<td>Reagan airport</td>
<td>Hyatt</td>
<td>OSI greeter at baggage claim door #6</td>
</tr>
<tr>
<td>Wed 4/20</td>
<td>8:00 AM</td>
<td>Hyatt parking lot</td>
<td>Mason</td>
<td></td>
</tr>
<tr>
<td></td>
<td>7:45 &amp; 8:05 AM</td>
<td>Vienna Metro (north side next to parking garage</td>
<td>Mason</td>
<td>Look for the OSI2016 sign</td>
</tr>
<tr>
<td></td>
<td>7:30 PM</td>
<td>Mason, outside HUB</td>
<td>Hyatt &amp; Vienna Metro</td>
<td>Different buses---get the right one!</td>
</tr>
<tr>
<td>Thu 4/21</td>
<td>8:00 AM</td>
<td>Hyatt parking lot</td>
<td>Mason</td>
<td></td>
</tr>
<tr>
<td></td>
<td>7:45 &amp; 8:05 AM</td>
<td>Vienna Metro (north side next to parking garage</td>
<td>Mason</td>
<td>Look for the OSI2016 sign</td>
</tr>
<tr>
<td></td>
<td>8:15 PM</td>
<td>Mason, outside Johnson</td>
<td>Hyatt &amp; Vienna Metro</td>
<td>Different buses---get the right one!</td>
</tr>
<tr>
<td>Fri 4/22</td>
<td>7:20 &amp; 7:45 AM</td>
<td>Vienna Metro (north side next to parking garage</td>
<td>Hyatt</td>
<td>Look for the OSI2016 sign</td>
</tr>
<tr>
<td></td>
<td>12:15 PM</td>
<td>Hyatt parking lot</td>
<td>Dulles &amp; Reagan airports and Vienna Metro</td>
<td>Different buses---get the right one!</td>
</tr>
<tr>
<td></td>
<td>2:15 PM</td>
<td>Hyatt parking lot</td>
<td>Dulles &amp; Reagan airports and Vienna Metro</td>
<td>Different buses---get the right one!</td>
</tr>
</tbody>
</table>

Driving, parking, taxis & other

- **Driving to the Hyatt**: [http://bit.ly/1S150i5](http://bit.ly/1S150i5)
- **Campus map**: [http://bit.ly/1Sati3h](http://bit.ly/1Sati3h)
- **Taxi**: From campus, please feel free to ask the Mason campus ambassadors for assistance calling a taxi. You can also call Red Top Taxi at 703-934-4444, Super Shuttle at 800-258-3826, or the Washington Flyer at 703-661-8230.
- **Hotel parking**: On-site outdoor parking is complementary at the hotel.
- **Campus parking**: Pick up parking validation stickers from the conference check-in table (open all day). On Wednesday, the Shenandoah Parking Deck is the closest parking area to the HUB; for Thursday, the Mason Pond parking deck is closest to the Johnson Center. Please park in one of these two lots in order for these validations stickers to work. If you park in the Rappahannock parking deck, payment is due in advance.
- **Other**: The Hyatt offers complimentary transportation (with reservation and subject to availability) to local malls and businesses within a two mile radius of the hotel, as well as to the Vienna metro station. Call the front desk to make a reservation at 703-818-1234.

nSCI 2016 Annual Report
Key conference addresses

The Hyatt Regency Fairfax*
12777 Fair Lakes Circle
Fairfax, VA, 22033
Tel: 703-818-1234

George Mason University
4400 University Drive
Fairfax, VA 22030
Tel: 703-993-1000
http://gmu.edu

*formerly the Hyatt Fairfax at Fair Lakes

Conference-related contact numbers

• General questions (Glenn Hampson): 206-457-7248
• Poster questions (Claudia Holland): 703-795-9329
• Campus and press-related questions (Eric Olson): 757-817-0608
• Group facilitation questions (Dave McColgin): 206-651-4464

Campus safety & medical

• Police emergency: 703-993-2810
• Police non-emergency: 703-993-2800
• Medical emergency: 911

Off-campus emergencies

• Dial 911

Taxis

• Red Top Taxi, 703-934-4444
• Super Shuttle, 800-258-3826
• Washington Flyer, 703-661-8230

Campus wireless access

• Wireless Network: 'MASON-SECURE'
• Username: scholarship16
• Password: _3fCtG269

Program director contact

Glenn Hampson, Executive Director
National Science Communication Institute
2320 N 137th Street
Seattle, WA 98133
www.nationalscience.org
ghampson@nationalscience.org
Annex 3: 2015 Financials

Once again, nSCI raised less than the minimum amount required in 2015 to trigger a full year-end tax filing with the IRS or with Washington state’s regulatory agencies. For the IRS, a 990-N “e-Postcard” was filed instead, which simply requests that filers confirm the basics of company operations—-that they raised less than a certain amount, are still in business, are still tax-exempt, and so on.

Annex 3 includes the receipt from nSCI’s 2015 tax filing. The full reports of profit/loss, assets/liabilities, and more, will be prepared later this year and included in an amended version of this report.

As an authorized officer of the National Science Communication Institute and legally on behalf of the Institute, I hereby attest that the information contained in this section is true and accurate to the best of my ability.

Signed,

Glenn Hampson
Executive Director
National Science Communication Institute
Seattle, Washington

On this date, May 6, 2016

Note: The following documents and filings were prepared by the nSCI Executive Director. They have not been reviewed by an independent auditor.
Organization: NATIONAL SCIENCE COMMUNICATION INSTITUTE
EIN: 27-4690007
Submission Type: Form 990-N
Year: 2015
Submission ID: 7800582016028fh03917
e-File Postmark: 1/28/2016 7:43:41 PM
Accepted Date: 1/28/2016

The IRS has accepted the e-Postcard described above. Please save this receipt for your records.

Thank you for filing.

-------------------------------------------------------------------------
e-Postcard technical support
Phone: 866-255-0654 (toll free)
email: ePostcard@urban.org
-------------------------------------------------------------------------

NATIONAL SCIENCE COMMUNICATION
INSTITUTE
2320 N 137th Street
Seattle, WA 98133
# Nonprofit Corporation Annual Report

## Form Submission Information

<table>
<thead>
<tr>
<th>Business Name</th>
<th>NATIONAL SCIENCE COMMUNICATION INSTITUTE</th>
</tr>
</thead>
<tbody>
<tr>
<td>UBI</td>
<td>603081988</td>
</tr>
<tr>
<td>Transaction Submitted Date</td>
<td>1/28/2016</td>
</tr>
<tr>
<td>Tracking ID</td>
<td>3169115</td>
</tr>
<tr>
<td>Validation ID</td>
<td>3096129-001</td>
</tr>
<tr>
<td>Document Type</td>
<td>Annual Report</td>
</tr>
<tr>
<td>Corporation Type</td>
<td>Non-Profit Corporation</td>
</tr>
<tr>
<td>Date of Incorporation</td>
<td>1/28/2011</td>
</tr>
<tr>
<td>Fee</td>
<td>$10.00</td>
</tr>
<tr>
<td>Place of Business Address</td>
<td>2320 N 137th ST</td>
</tr>
<tr>
<td></td>
<td>SEATTLE, WA 98133</td>
</tr>
</tbody>
</table>

## Registered Agent Information

<table>
<thead>
<tr>
<th>Name</th>
<th>Glenn Hampson</th>
</tr>
</thead>
<tbody>
<tr>
<td>Address</td>
<td>2320 N 137th ST SEATTLE, WA 98133</td>
</tr>
<tr>
<td>Email</td>
<td><a href="mailto:ghampson@nationalscience.org">ghampson@nationalscience.org</a></td>
</tr>
<tr>
<td>Mailing Address</td>
<td>WA</td>
</tr>
</tbody>
</table>

## Governing Person Information

<table>
<thead>
<tr>
<th>Name</th>
<th>President Glenn Hampson</th>
</tr>
</thead>
<tbody>
<tr>
<td>Address</td>
<td>2320 N 137th Street SEATTLE, WA 98133</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Name</th>
<th>Secretary Drienna Holman</th>
</tr>
</thead>
<tbody>
<tr>
<td>Address</td>
<td>2320 N 137th Street SEATTLE, WA 98133</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Name</th>
<th>Vice President Nissim Ezekiel</th>
</tr>
</thead>
<tbody>
<tr>
<td>Address</td>
<td>1221 Elliston Rd LAS VEGAS, NV 89135</td>
</tr>
</tbody>
</table>

## Purpose

The mission of the National Science Communication Institute is to improve the nature of the communication that happens inside science.

## Signed By

<table>
<thead>
<tr>
<th>Name</th>
<th>President Glenn Hampson</th>
</tr>
</thead>
<tbody>
<tr>
<td>Address</td>
<td>2320 N 137th Street SEATTLE, WA 98133</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Submitter Name</th>
<th>Glenn Hampson</th>
</tr>
</thead>
<tbody>
<tr>
<td>Submitter Email</td>
<td><a href="mailto:ghampson@nationalscience.org">ghampson@nationalscience.org</a></td>
</tr>
</tbody>
</table>

## Cost

$10.00